

# **Warfighter's Mission-Critical System: Automated Testing and Test Management**

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(Test , Test Automation, SOA, Performances Test  
and Agile Methodologies)



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14. ABSTRACT <b>Warfighter's mission-critical system: Agile automated testing and test management</b> Do any of these problems sound familiar? ? Too many failed scripts ? Slipping schedules ? Automation tools that never get off the shelf ? Incomplete test coverage ? Do more with less, and ? Be creative in performing the business Then, come and listen to the story of Warfighter's mission critical application testing. This case study reveals how testers used automated functional, performance, and Service Test scripts for a major mission-critical application that had to meet the most rigorous quality standards. Also, working in an agile environment, the team managed end-to-end requirements and defects and performed functional, SOA and performance testing. With risk based and automated test strategies, the team was able to do automated regression and smoke tests in a fast-paced development ? agile environment and managed test results, test sets, and test-related artifacts. It was a very successful project, completed on time with very limited resources.					
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# Abstract

Warfighter's mission-critical system: Agile automated testing and test management

Do any of these problems sound familiar?

- Too many failed scripts
- Slipping schedules
- Automation tools that never get off the shelf
- Incomplete test coverage
- Do more with less, and
- Be creative in performing the business

Then, come and listen to the story of Warfighter's mission critical application testing.

This case study reveals how testers used automated functional, performance, and Service Test scripts for a major mission-critical application that had to meet the most rigorous quality standards.

Also, working in an agile environment, the team managed end-to-end requirements and defects and performed functional, SOA and performance testing.

With risk based and automated test strategies, the team was able to do automated regression and smoke tests in a fast-paced development – agile environment and managed test results, test sets, and test-related artifacts. It was a very successful project, completed on time with very limited resources.

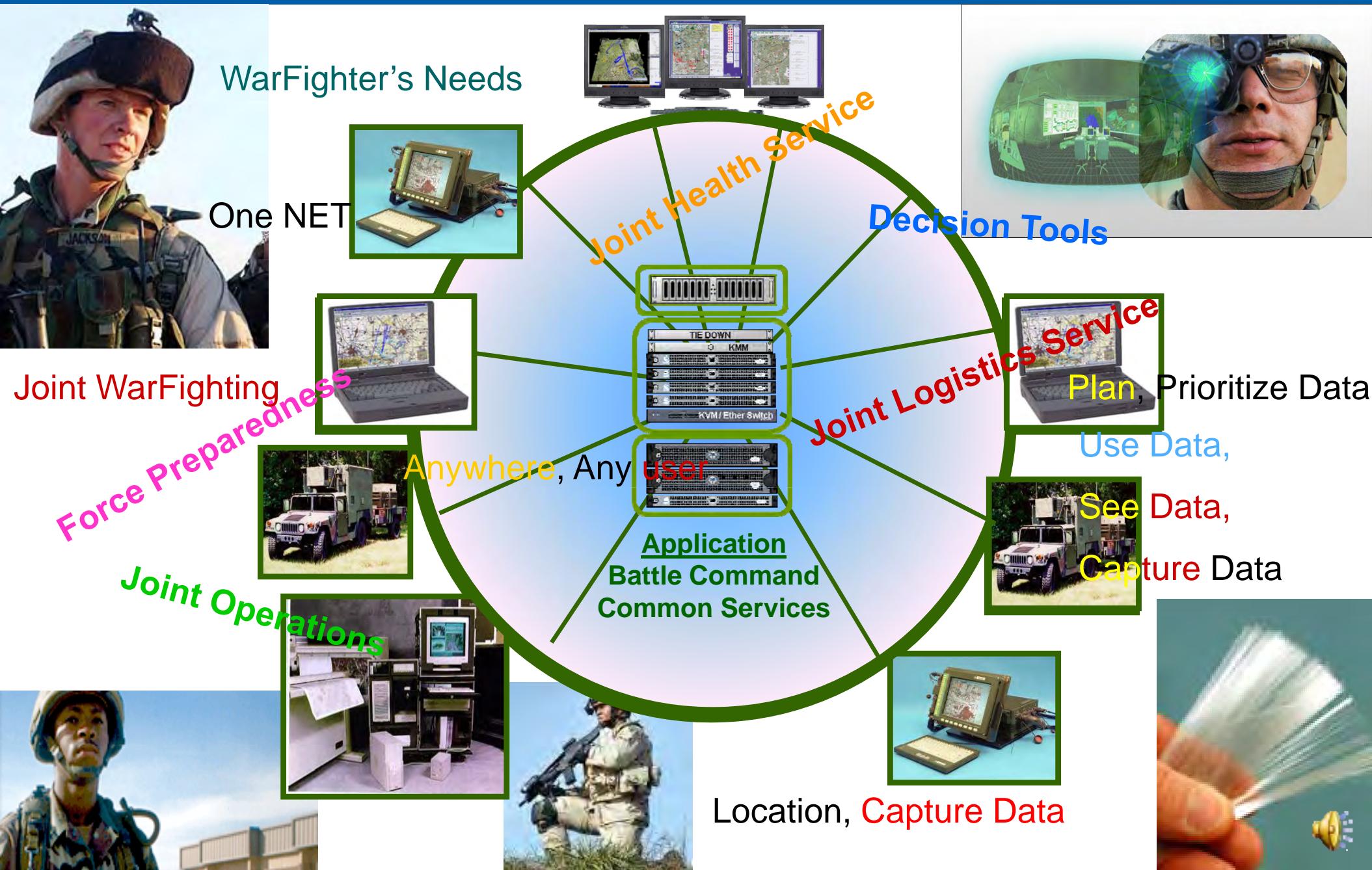


# Acknowledgements



- Special thanks to the project team at Mission Systems, NG, Herndon.

# Complex, Mission Critical Applications & Testing



# General Info for Testing & Integration in Government Contracting and Test Automation



- **Keeping Track of:**
  - Requirements
  - Defects
  - Test cases, test processes and test plan
- **Managing Testing Cycles**
  - Problems in infrastructure and scalability
  - Ongoing implementations and significant development initiatives
  - Significant degree of customization and integration
  - Limited resource availability
  - Integration with Complex Portal and Identity Management Solutions
- **Weak Testing Methodology**
  - Manually intensive
  - People - Not process driven
  - No automated testing capabilities
  - Not trusting anyone else to test



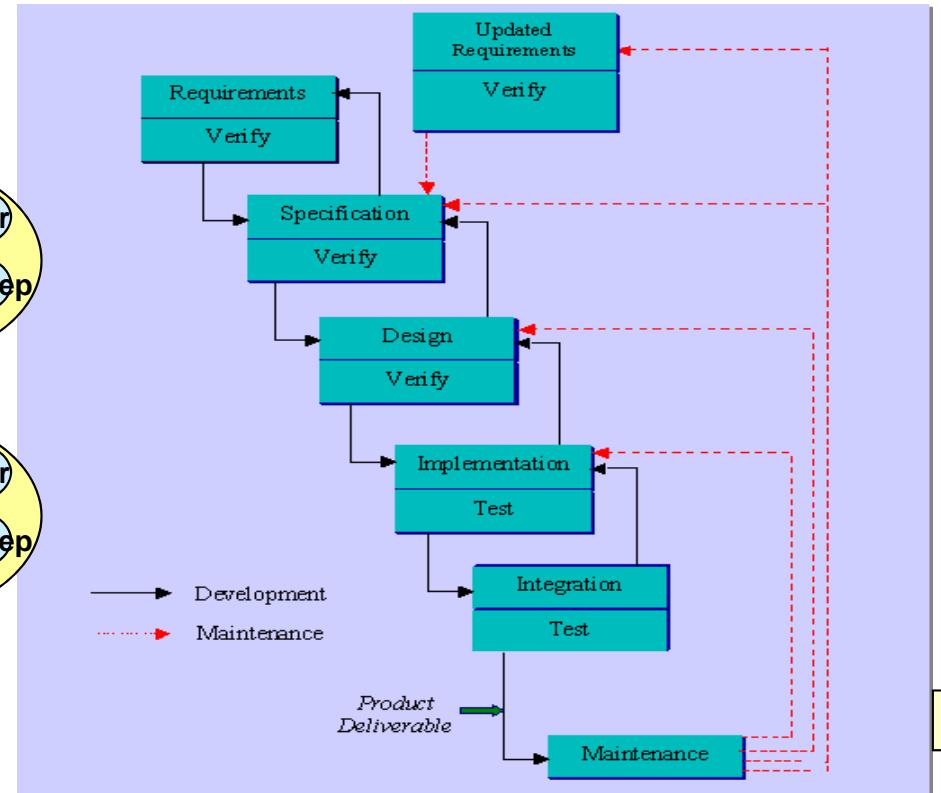
- When a major government contractor delivers software, that software must comply with the most rigorous quality standards
- By enabling both automation and proper test management, we benefit from critical advantages not offered by manual testing
- If in “agile” development model: Development cycles are **short** and **tests** are conducted at the same time as the coding
- Things can get particularly complicated when the team is testing **SOA applications and performance-scalability** testing



# Why Testing is Very Crucial in Agile & Waterfall Development?

NORTHROP GRUMMAN

## Waterfall Model



## Agile Model

Sprint 1	Sprint 2	Sprint 3	Sprint 4	Sprint 5
Analysis	Analysis	Analysis	Analysis	Analysis
Coding	Coding	Coding	Coding	Coding
Testing	Testing	Testing	Testing	Testing

# We Did Not Have Processes and Tools in Place

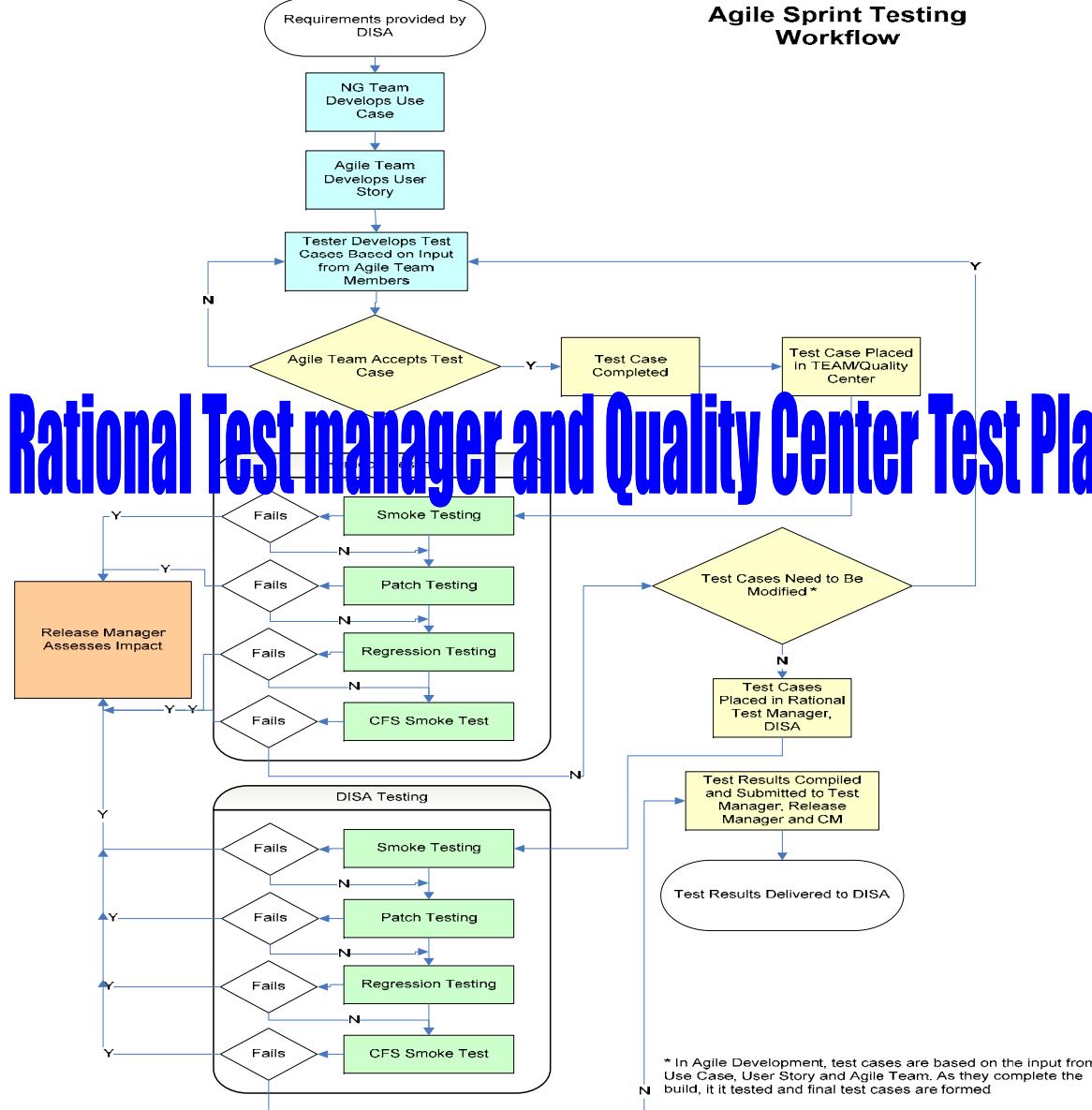
- The client had Rational tools (Req Pro, ClearQuest and Test Manager) but they were not properly used.
- And a lot of Excel sheets and Word docs. Never ending story of not being able to control requirements and defects ...
- We bought Quality Center, and we made Rational tools and Quality Center tools talk to one another. We faced challenges with Firewalls and security.
- Meanwhile, we started working on the processes with the client and our NG internal processes for test.
- We started putting together IMS, built partnership with the client .



# Agile Workflow and Tools



**Agile Sprint Testing Workflow**



# Automating Test Scripts

- Functional Testing
- Performance, Load, Stress Testing
- Service Test
- Security and SA Type of Testing
- Important Features in Relation to Automation:
  - Test Case, Requirement correlation
  - Defects, Defect Management and its correlation to requirements and test cases if possible
  - Test Scheduling IMS and test schedules and customer testing



# Purpose of Automated Testing

- Checks virtually any functionality in application.
- Provides consistently re-usable tests to be run each time a site or application changes
- Shortens testing time especially regression testing.
- Tracks all test runs, logs, test results in one, shared repository.

## Major benefits are:

- Reusability
- Consistency
- Productivity
- Team work environment



- Tests that need to be run for every build, sometimes referred to as Sanity tests (Smoke and Regression tests).
- Tests that use multiple data values for the same actions are known as Data-Driven tests (Equals to, =>, <= ).
- Identical tests that need to be executed using different browsers (We are using IE6,7 and FF).
- Mission critical pages (Certain pages need to be checked all the time).



- **Sprints Testing:** For every sprint, test team will have a baseline. The baseline consists of tests created as a result of sprint requirements that will be fulfilled.
- **Smoke Testing:** For every sprint, we review the new test cases and adjust standard smoke tests to reflect any needed changes.
- **Regression Testing:** For every sprint, we review the new test cases, and based on the requirements and development, we complete a regression test. That full regression test includes all the sprint baseline regression and smoke tests. The regression test is fully automated with *QTP*.
- **Load Testing:** During sprints at Herndon, based on the needs, we develop LoadRunner scripts for performance and tuning. At the end of each iteration, our goal is to have a set of LoadRunner scripts that will allow us to see the performance, load and scalability for major business rules and transactions or identify bottlenecks...
- **Service Testing:** During sprints at Herndon, based on the needs, we develop services tests scripts. Our goal is to run these scripts under load as well as security.



# In One Iteration: Smoke and Regression Tests

- Total Number of Test Cases
    - Smoke – 87 per browser
    - Regression – 259 per browser
    - Patch – approx 15 per browser
  - Total Number of Releases
    - 18 so far, with additional releases to some rounds
  - Days and Resources to Test
    - Smoke - 3.5 hours per browser (uninterrupted), usually 2 people
    - Regression - 16 hours per browser (uninterrupted), usually 2 people
    - Patch - 4 hours per browser (uninterrupted), usually 1 person
  - Number of cycles before ATRR
    - Herndon
    - Client Suite A
    - Client Suite B
  - Hours of Smoke, Patch and Regression
    - Herndon – 4 days per release
    - Client - Suite A – 3 days per release
- Believe it or not testing takes a lot of time and resources!**



- **Test Plan**
  - Living document updated throughout iteration
  - User stories augment the test plan
  - Delivered at the end of each iteration
- **Test Cases**
  - Written throughout the Agile process
  - Input to Rational prior to end of each sprint
  - Automate QTP, LR and ST
- **Test Results**
  - At Herndon with Agile Teams
  - Delivered at the end of each sprint
- **System Test Report**
  - Living document updated throughout iteration
  - Updated at the end of each sprint
  - Delivered at the end of each iteration



# Script Development

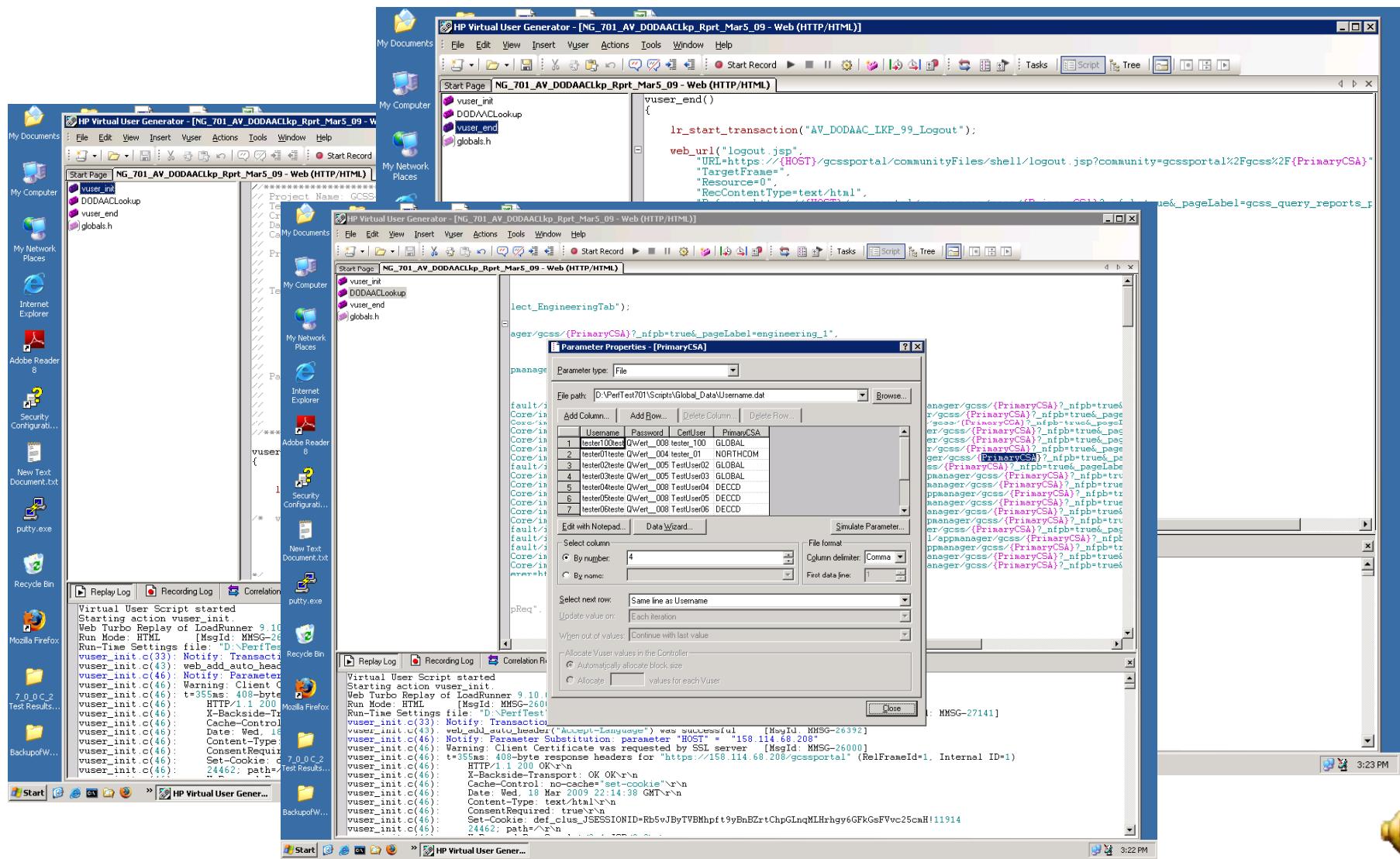
- Developed global scripts that can be called from one script to the other
- Scripts were grouped into test sets for different purposes. Such as quick regression test sets, quick check for critical areas or known issues
- With one script we were able to test the system with different browsers at the same time. E.g., IE6, IE8, FF3, etc.
- The same scripts were used for executing tests at different suits. So with one script we were able to run several tests depending on the situation we were in for that particular day.



# Calling Scripts from Other Test Sets



Calling scripts from other test sets, excluding log in and log out, preparing test sets and making sure users have the right privileges to perform certain business rules



# Quality Center, Schedule QTP Scripts, Defects



Three overlapping windows illustrating the integration of Quality Center, QuickTest Professional, and Microsoft Internet Explorer.

**Top Window (QuickTest Professional):** Shows the "BulkFuelInventory-Jan30" test plan. A tree view on the left lists "Action1" and "Browser" categories. The "Browser" category contains items like "Choose a digital certificate" and "Security Alert".

**Middle Window (Mercury Quality Center 9.0 - Microsoft Internet Explorer):** Displays the "Test Sets" interface. The left sidebar shows a tree structure with "Root", "Unattached", "AppSec", "CombinedReports", "EEB", "GA", and "GCSS Demo". The main area shows an "Execution Grid" for the "AirfieldFacilityDetails" test set.

**Bottom Window (Mercury Quality Center 9.0 - Microsoft Internet Explorer):** Shows the "Defects" interface. A table lists defects with columns for "Defect ID", "Status", and "Assignee". A specific defect (ID 63) is selected, showing its details in a large dialog box. The dialog box includes fields for "Build Reference" (v6.1 Build 3), "Detected By" (pkieith), "Detected on Date" (5/10/2007), "Subject" (WB), "Assigned To" (mgautam), "Browser" (randersto), "Defective Test Case" (WB-61-079), "Fix Due Date" (8/18/2007), "Modified" (8/18/2007 8:53:54 PM), "Priority" (2-Very High), "Suite Tested" (randersto), and "User Story" (randersto). The "Description" tab of the dialog box contains the summary: "WB - Error when click on delete Aggregate." The "Attachments" tab shows a file named "wb\_showDeleteItem.shtml". The "History" tab shows a comment from "Jake Jacques <jjacques>" dated 6/29/2007: "Now that Build 4 is available for testing, Defect assigned to original tester for verification of fix."

## Questions a Performance Test Should Answer:

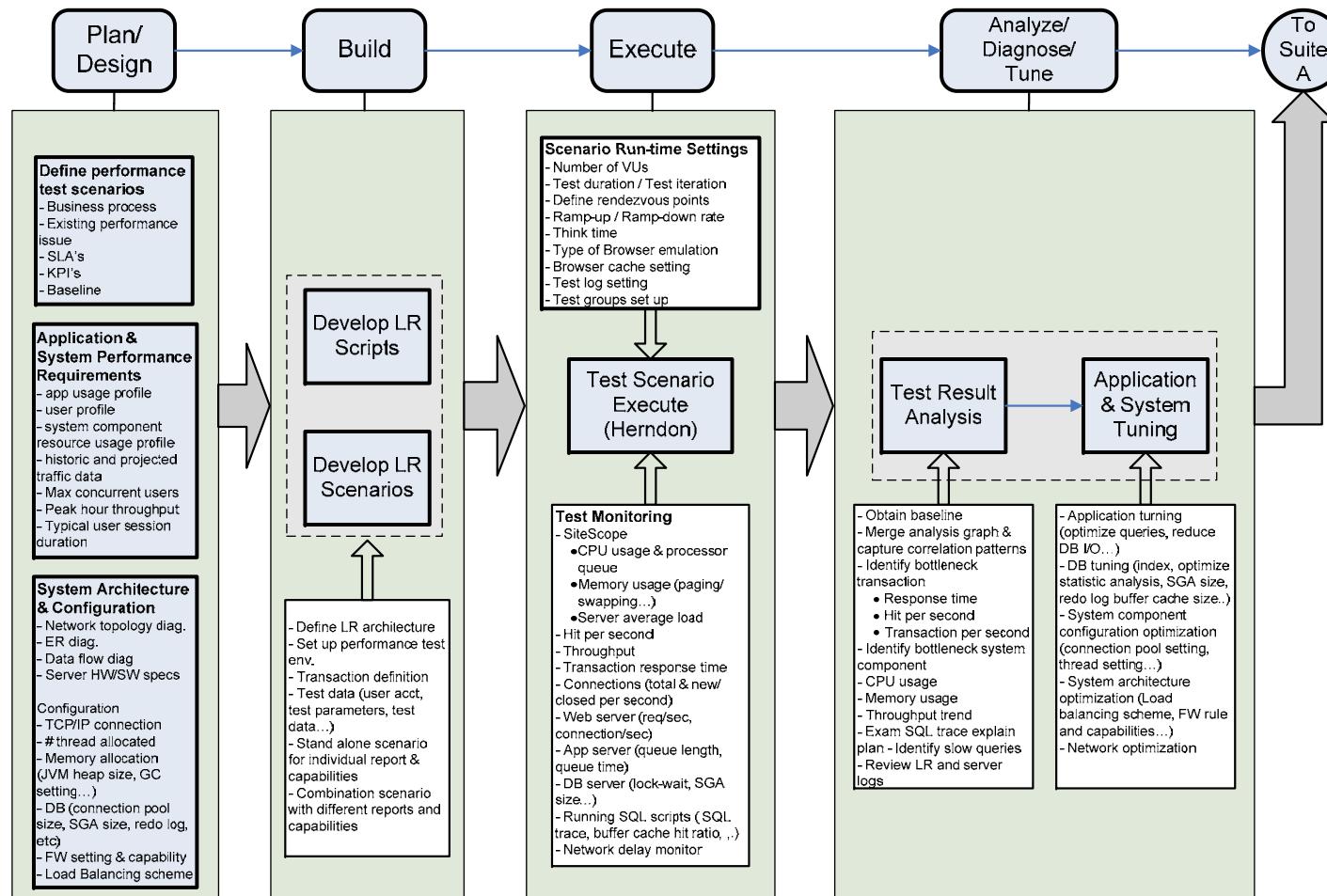
- Does the application respond quickly enough for the intended users?
- Will the application handle the expected user load and beyond?
- Will the application handle the number of transactions required by the business?
- Is the application stable under expected and unexpected user loads?
- Are you sure that users will have a positive experience on go-live day?



# Performance Test Processes at NG Herndon



Performance & Load Test Process in the Application and at Northrop - Herndon



# Monitor

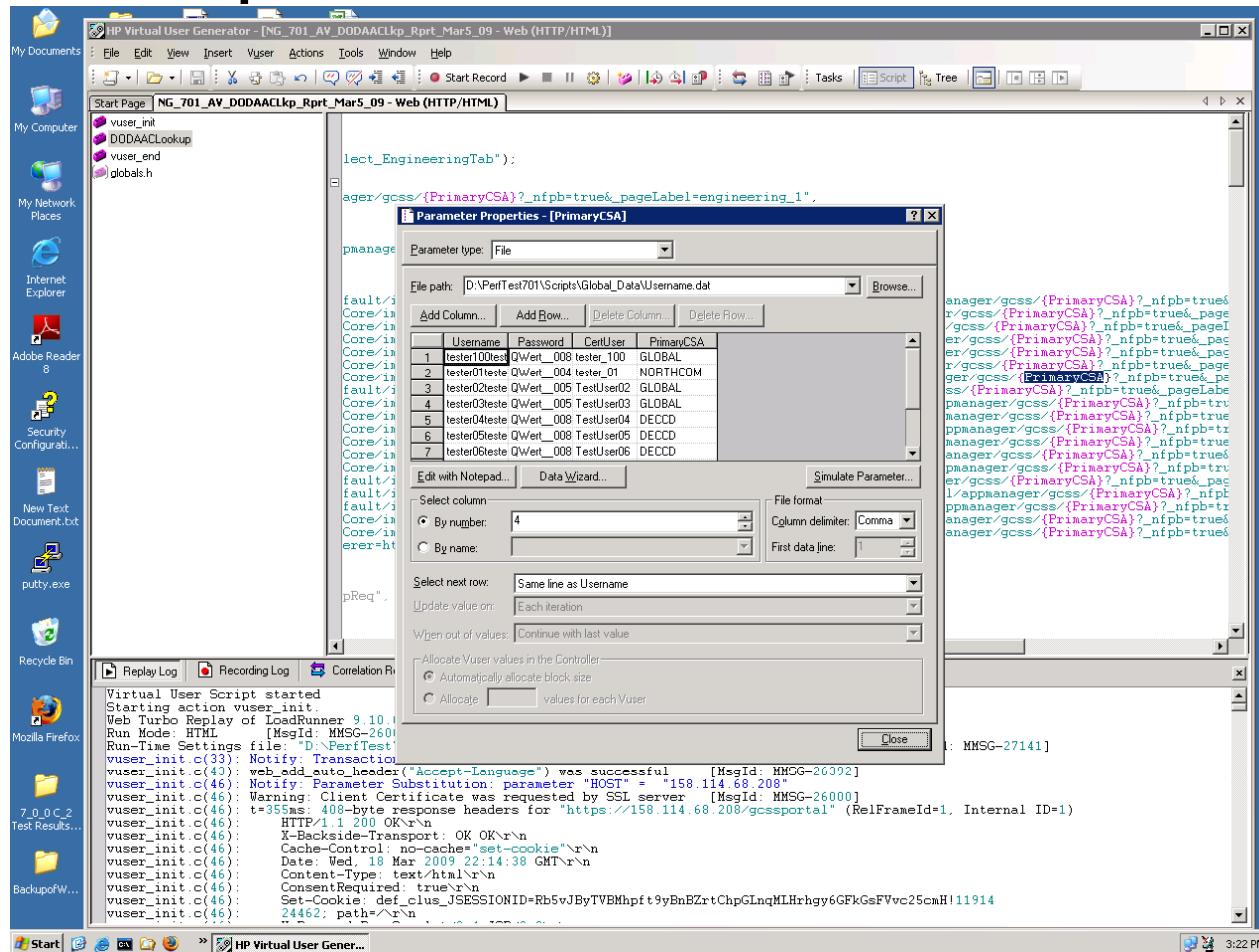


While running performance test scripts one can see the actual response time and monitor the servers involved in the architecture.

The screenshot displays two windows side-by-side. On the left is the 'Mercury LoadRunner Controller - RunReportUnitReadiness.lrs - [Run]' window. It shows a 'Scenario Groups' table with one group named 'Report\_Unit\_Re' containing one scenario. Below it is an 'Available Graphs' section with several options like Transaction Graphs, Web Resource Graphs, System Resource Graphs, Network Graphs, and Firewall Graphs. Under Transaction Graphs, there are two charts: 'SiteScope - Last 60 sec' showing hits per second over time, and 'Hits per Second - whole scenario' showing a detailed view of hits per second. A color legend at the bottom maps colors to transaction names. On the right is the 'HP Virtual User Generator - [NG\_701\_AV\_DODAACLkp\_Rprt\_Mar5\_09 - Web (HTTP/HTML)]' window. It shows a script editor with Vuser\_init and Vuser\_end blocks, and a 'Correlation Results' tab below it. The script includes lr\_start\_transaction, web\_url, and lr\_end\_transaction statements. The taskbar at the bottom shows icons for Start, Task View, Internet Explorer, and the LoadRunner application.

# LoadRunner Controller Monitors and SiteScope

- SiteScope Monitors:



# Challenges of Testing for Agile and SOA

- **A more versatile test-bed environments**
  - It may be difficult to model the whole set of end-to-end software that probably span many different servers
  - Ability to simulate unavailable components
- **Transition for testers – process-centric testing team**
  - Broad knowledge of business processes
  - Understanding the intricacies of domino effects on business transactions
  - Cross-functional teams environment
  - Understand and diagnose underlying technology and connectivity
- **Location and identification of web services (Geographic locations...)**
- **Availability of web services components: Applications, Middleware, Supporting hardware, teams – development, system admin, network, etc.**
- **Locating and isolating defects are difficult:**
  - Defects in service components would cause domino effects to applications that utilize those services
  - Capture and analysis of all SOAP messages that are passed from one component to another is overwhelming
  - Service components do not have GUI



# Testing Aspects and Service test



**Positive Testing -** Generates a full positive test for the selected services. It tests each operation of the selected service.

**Standard Compliance –** Tests the service's compliance with industry standards such as WS-I and SOAP.

## Service Interopera supported Web

- .NET Frame
- .NET Frame
- Axis 1.3 We
- Axis 1.3 We
- Generic Mer
- Mercury Sol

## Security Testing –

- SQL Injectio
- unauthorized
- Cross Site S
- disturbing

## Boundary Test

- Extreme Va
- lues
- Null Values

with all actions using actions using using Generic testing than a site that will unique.

Mercury Service Test - [PositiveTesting - Web Services, Web (HTTP/HTML)]

Start Page PositiveTesting - Web Services, Web (HTTP/HTML) PositiveTesting - Web Services, Web (HTTP/HTML)

```
/* NOTE: This is an automatically generated script, and serves as a template.  
To optimize the use of this script, it is recommended that you review its content,  
run it, examine its results, and add checkpoints as necessary. */  
  
Action()  
{  
/*  
method: getReportList  
argument type string  
argument type string  
argument type string  
argument type string  
*/  
    web_service_call( "StepName=getReportList_101",  
                   "SOAPMessageID=GCSSDetailedReportsService.GCSSDetailedReportsServicePort.getReportList",  
                   "RequestParam=response",  
                   "Service=GCSSDetailedReportsService",  
                   "Snapshot=t1202314686.inf",  
                   BEGIN_ARGUMENTS  
                   "input=auto string",  
                   "GCSSSessionID=auto string",  
                   "GCSSPARAMETERS=auto string",  
                   END_ARGUMENTS,  
                   BEGIN_RESULT,  
                   END_RESULT,  
                   LAST);  
  
    lr_think_time(3);  
  
    return 0;  
}
```

For Help, press F1. INS CAP NUM SCR

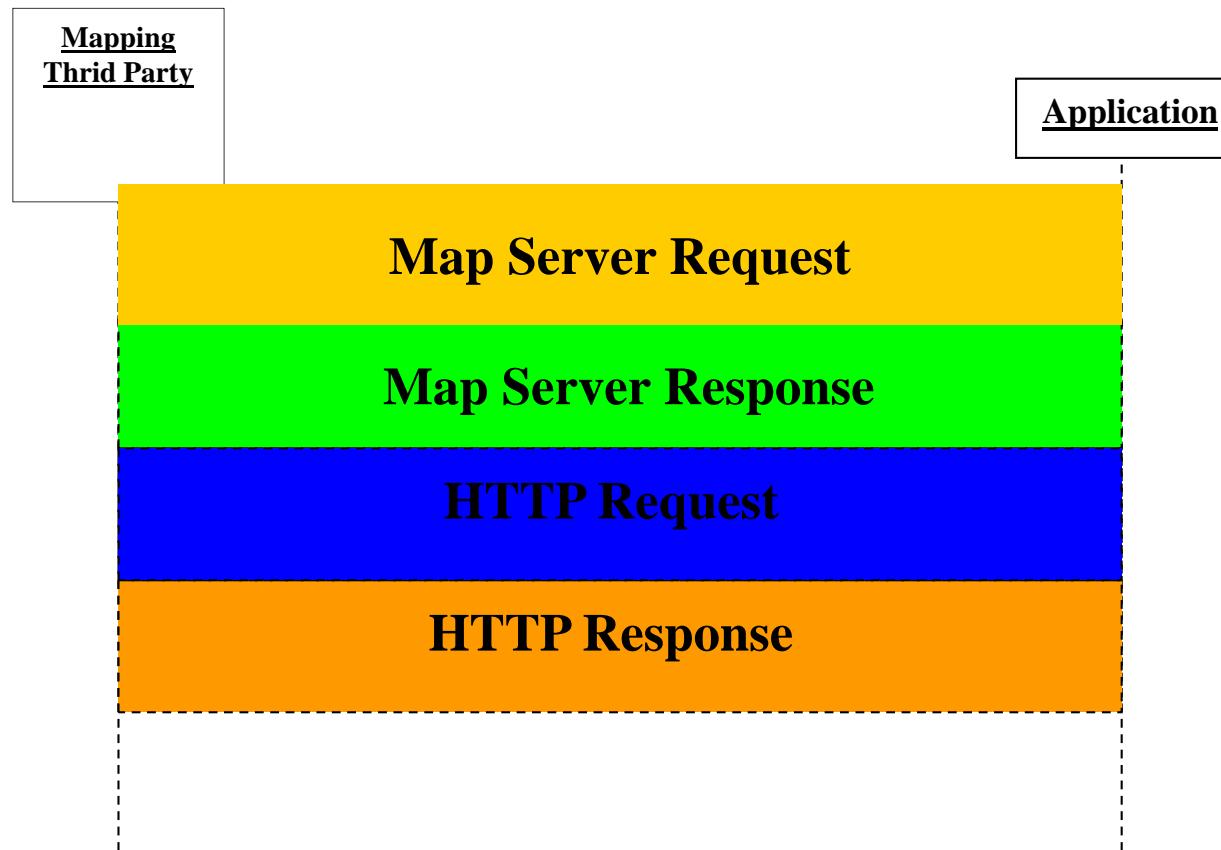
Start Mercury Service Test ... 11:18 AM



# Map Service Interface Description

The application has three Mapping Interfaces:

- Map Server
- Reporting Detail Request from Palanterra
- Reporting Mapping Call

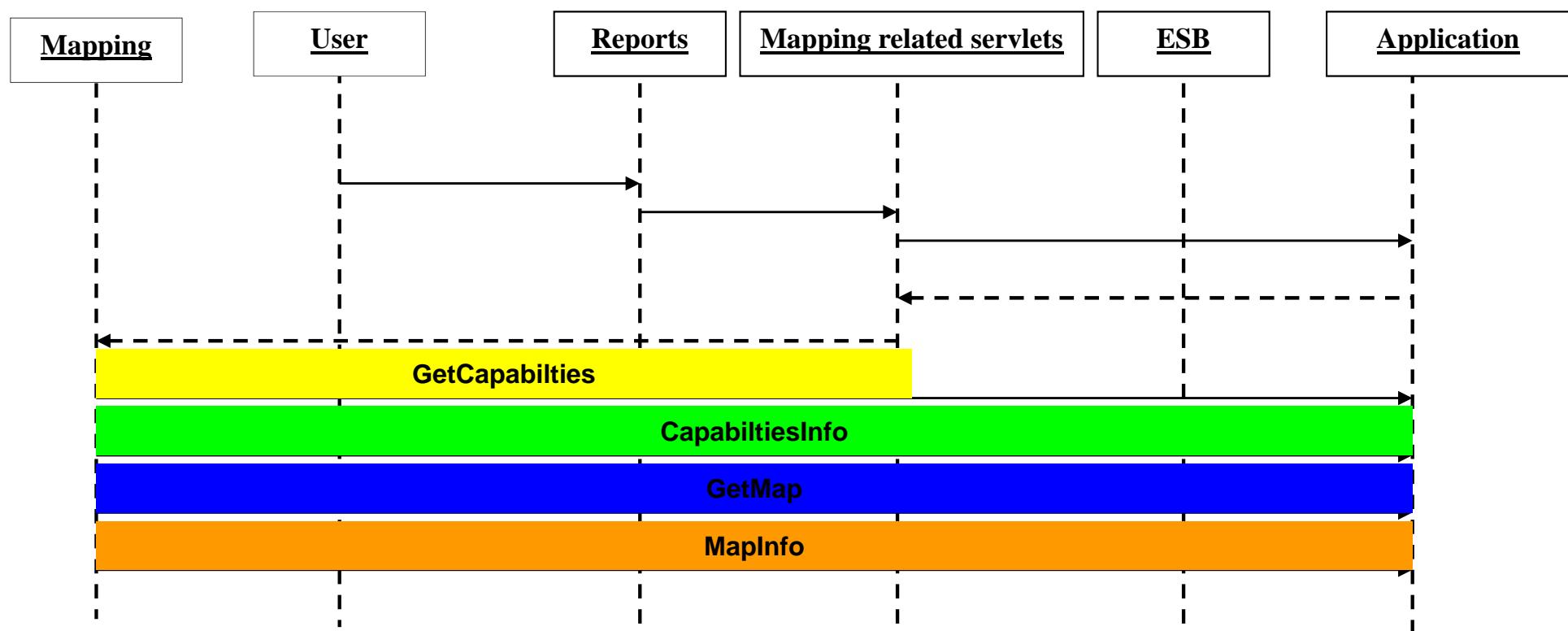


# Reporting Mapping Call



**Report Mapping Call is the single internal Mapping interface in the application.**

**When a user clicks the “Map” button within the results page of a report, a call is made to the Mapping application.**





# With Service Test We are Able to:



- **Develop scripts:**
  - without a GUI
  - using multiple protocols. In enterprise world we have to deal with a lot of multiple protocols. This feature is very helpful.
  - by WSDL, UDDI, File and URL. This is a very helpful feature, too.
- **These scripts can be executed in LoadRunner for performance**
- **We can analyze traffic over the network**
- **We can set Security Policies that includes tokens, SAML, and so on**



# Practice for Successful SOA Testing Strategy

Start early in the life cycle:

- Testing client applications – Start the end-to-end testing and tuning 6 months before the deployment.

## Create an automated and repeatable testing process.

Create an assembly-oriented test plan

## High number of permutations and combination of paths!

- Test the application from its initial point of deployment conducting testing into stages with incremental increase the number of components.
- Choose an appropriate set of test cases to support end-to-end testing of the business process and end-user experience.



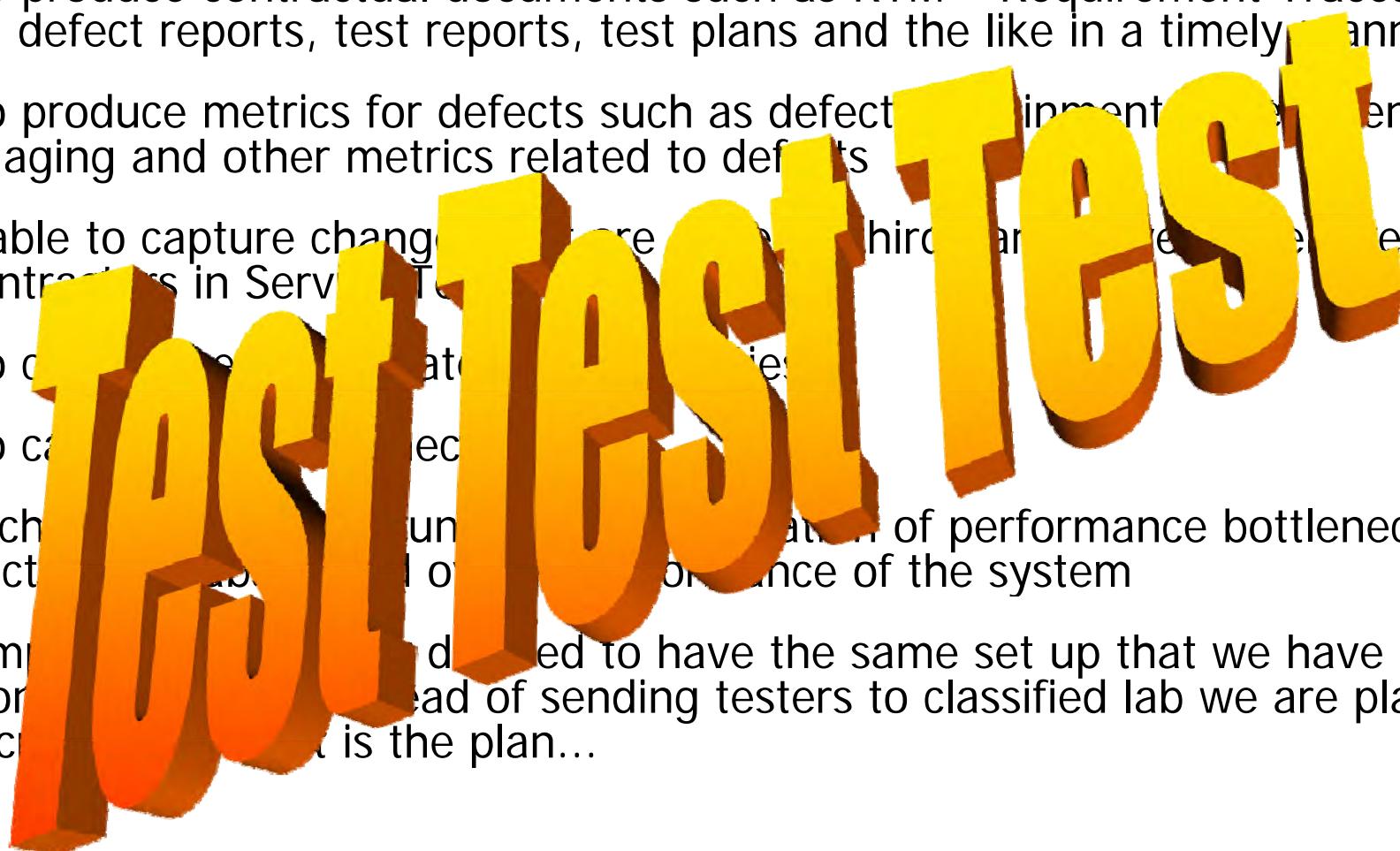
## With the use of the tools we were able to:

- Prioritize testing priorities based on business risk
- Access testing assets anytime, anywhere via a browser interface
- Create an end-to-end quality management infrastructure
- Manage manual and automated tests.
- Accelerate testing cycles by scheduling and running tests automatically, unattended, 24x7
- Manage multiple versions of requirements, tests, test scripts and business components
- Enforce standardized processes and best practices
- Analyze application readiness at any point in the testing process with integrated graphs and reports



## With the use of the tools we were able to:

- 50 to 70% decrease in actual testing time (efficient and faster)
- Able to cope with huge amount of testing and captured defects at early stages of development
- Able to produce contractual documents such as RTM – Requirement Traceability Matrix, defect reports, test reports, test plans and the like in a timely manner.
- Able to produce metrics for defects such as defect density, implementation density, defect aging and other metrics related to defects
- Were able to capture changes made by third parties, vendor teams and sub contractors in Service Test
- Able to do automated test cases
- Able to capture metrics for each test case
- Had a chance to understand the location of performance bottlenecks in architecture and also to improve the performance of the system
- Most important, we don't need to have the same set up that we have at Herndon, instead of sending testers to classified lab we are planning to send scripts, that is the plan...

The word "FAST" is stacked vertically, with "TEST" appearing twice to its right. The letters are large, bold, and have a 3D perspective, with a color gradient from yellow at the top to orange at the bottom.

**Purpose: integrate and test all system components prior to official delivery to the government.**

- ✓ All testing related documentation has been completed and is up to date
- ✓ Successful completion of smoke, patch, and regression tests
- ✓ Performance-Load-Stress test baselines obtained
- ✓ SLAs are met
- ✓ All the test results were delivered into government CM
- ✓ All defects are documented in CM tool
- ✓ Final system test report submitted to the PMO
- ✓ Installation and build guide with all the updates completed and delivered



**Results from test indicated that the software is ready for Acceptance test**

## Requirements Validation

Results we would like to see:

- Release Requirements testing
  - Completed 99.13% testing of all testable requirements
    - ✓ Executed 99.63% testing against IE 6.0
    - ✓ Executed 98.50% testing against IE 7.0
    - ✓ Remaining 0.93% of testing could not be functionally tested
- Regression testing
  - Completed 100% of planned regression testing
    - ✓ Executed 95.05% testing against IE 6.0
    - ✓ Executed 92.95% testing against IE 7.0

